





# **Agenda**

Company Overview	page 2
Reference Market	page 8
Value Proposition	page 11
Strategic Guidelines & Growth Drivers	page 18
Financials	page 21
Appendix	page 25



# Key people



Diego Toscani
President of the Board of Directors
and Chief Executive Officer

He graduated in Economics and Commerce from the University of Brescia, and during his studies he worked as a publicist and television conductor for Brescian broadcasters and sommeliers

In 1996 he held the role of Junior Marketing Manager at Groupe Couzon in Thiers (France). In 1997 he became Commercial Manager of Pintinox S.p.A. in Sarezzo (BS) for the management of the GDO and promotional channel. In 1998 he founded the "micro brewery" HOPS! in Desenzano del Garda. From 2000 to 2003 he was the Commercial Director of Recom S.p.A. in Trento. In 2003 he founded Promotica of which he is currently President and CEO.

From 2008 to 2014 he was Chairman of ASVT S.p.A. (multi-utility sector). Since 2009 he is President of Propris Immobiliare (real estate).

He is also founder and President of Buongusto Italiano and President of Easy Life Srl.

#### Gabriele Maifredi

General Manager and Vice Presidente of the Board of Directors

He graduated in Literature and Philosophy in 2004 from the Catholic University of Brescia. He began his career in 2002 as Inventory Manager at Nike Retail Italy in Brescia.

From 2004 to 2009 he was Category Manager at the company Stilnovo, of the Italmark Group, he was dealing with specialized retail in the household sector. From 2009 to 2012 he was General Manager of the same company strengthening his duties and responsibilities in the group loyalty area, supporting CEO in the definition of the strategy.

In 2013 he was Director of the Market Proposition Area in Promotica, dealing with the design of Loyalty campaigns and the definition of supply and product development agreements. Today he is General Manager of Promotica. Since 2020 he is also Managing Director of Easy Life Srl.





Michele Grazioli Board Member

Michele Grazioli is a voung entrepreneur in Al applications and is considered among the top experts in Al applied to Proactive Decision making. In 2019 he entered the Forbes under 30 ranking in the top 5 of the 100 most influential Italian young innovators in Italy. He discovers the world of artificial intelligence at the age of 13, creating software for managing his father's production site. He holds a degree in Economics and Management from Bocconi University. He is today Chairman and Chief Executive Officer of Vedrai Spa, an innovative startup that deals with the development of platforms for the improvement of the decisionmaking process, the Director of the Divisible Group and Manager of the Mival Capital Fund, which invests in highpotential SMEs with a hybrid approach involving both the provision of technology and risk capital.

#### Alvise Gnutti Board Member

He graduated in Economics and Commerce in 1991 from the University of Brescia. In 1992 he has obtained the accountant qualification. Since 1996 he became Member of the Register of Auditors and since 2012 he is member of the Register of Auditors of local authorities.

During the practice of the profession he held positions as Technical Consultant of Brescia Court Office in accounting and fiscal matters, he was also a publicist for local newspapers and a member of the Tax Observatory of the Chamber of Commerce of Brescia.

He was Chairman of the Board of Directors of companies controlled by companies listed on the Italian Stock Exchange, and member of the Board of Statutory Auditors of Italian companies and Italian branches of International companies.

He has gained extensive experience in the field of corporate restructuring, assisting the company, as a global advisor, in the process of rehabilitation and restructuring.





# **Key Investment Highlights**





A unique growth history thanks to best-in-class management abilities

Strong AI skills for the development of innovative loyalty tools

Important positioning in the GDO market with stable and profitable relationships with leading brands

Revenue growth and marginality above market

An unexpressed potential for the development in Italy and abroad



# **Company Overview**

#### **Promotica as «Customer Engagement Provider»**

- > Leading player in the loyalty market in Italy
- > Established in Desenzano del Garda (Brescia) in 2003
- > Ideal partner to design, organize and manage any operation and promotional campaign aimed at customer loyalty
- > Proactive approach acting as a Consultant for planning and promotional development

#### **Clients and Suppliers as partners of Promotica**

- > 101 Clients Partners for the 97% active in the GDO (3% is active in industrial, pharmaceutical, financial and oil sectors)
- Promotica with its Suppliers develops and designs the products (typically excellent manufacturing companies)

### **Broad portfolio of offered services**







Create engaging and performing campaigns under Made in Italy merchandise mark, capable of increasing sales and generating brand awareness. Carefully select and choose prestigious Italian design and quality awards, unique experiences and exclusive content to create a personalized customer experience.

Involve the brands' clients from spectators to protagonists, to generate positive suggestions thanks to a constant WOW effect, in a continuous process of brand involvement



# At a glance: KPI (2020)



FINANCIAL KPI









### Governance

#### **BOARD OF DIRECTORS**

Diego Toscani Chairman & CEO

Gabriele Maifredi Vice President

Michele Grazioli
Director

Alvise Gnutti

Michele Andreaus
Independent Director

#### **BOARD OF STATUTORY AUDITORS**

Marco Giacomo Inverardi
Chairman

Pier Federico Carrozzo

Regular Statutory Auditor

Silvano Mombelli
Alternate Statutory Auditor

Claudio Massaroli Perani
Regular Statutory Auditor

Angiolino Zanni
Alternate Statutory Auditor

#### **AUDIT FIRM & NOMAD**





#### **STOCK FIGURES Outstanding shares** 16,000,000 15.00% Free Float post-IPO Date IPO November 27, 2020 Market Cap € 28.1m (20/04/2021) Issue Price (€) € 1.75 **Share Price** € 1.76 Market AIM Italia (20/04/2021)



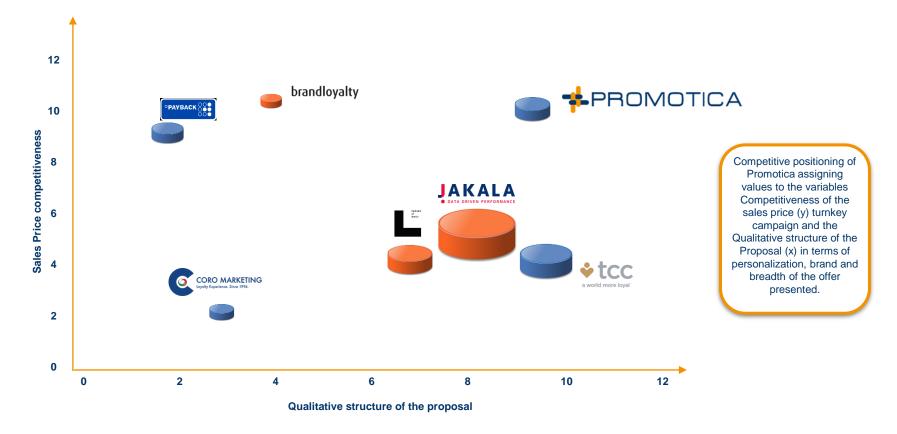


# Agenda

Company Overview	page 2
Reference Market	page 8
Value Proposition	page 11
Strategic Guidelines & Growth Drivers	page 18
Financials	page 21
Appendix	page 25

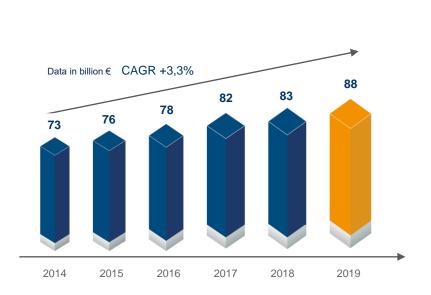


# **Reference Market: Competitive Context**





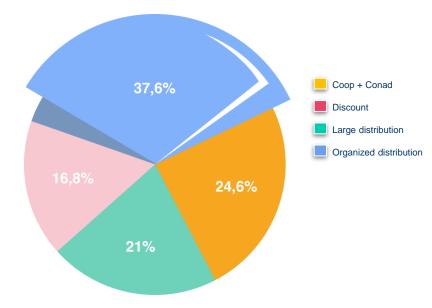
# **GDO: Focus on the Italian Food and Beverage Brands**



#### ITALIAN FOOD & BEVERAGE GDO MARKET (2014-2019)

- > About 97% of Promotica's VoP.
- > Market growth: CAGR 2014-19 +3,3%

Source: Mediobanca Studies Area 2021



#### **ITALIAN FOOD & BEVERAGE GDO MARKET (2013-2018)**

- > Food and Beverage GDO in Italy is one of the fragmented markets in Europe: the first five operators weigh more than half of the market (57.5%).
- > Organized distribution (OD), legally separate sales points but linked by an associative relationship (includes Coop, Conad, Selex, VéGé, Despar, Agorà, Crai, C3 and D.It,)
- **Large distribution (LD),** chains of sales points linked to a single legal entity (Esselunga, Carrefour, Pam Group, Finiper-Unes, Bennet )
- > Discount Stores include Eurospin Italia, Lidl Italia, LilloMD, Penny Market, Aldi





# **Agenda**

Company Overview	page 2
Reference Market	page 8
Value Proposition	page 11
Strategic Guidelines & Growth Drivers	page 18
Financials	page 21
Appendix	page 25



## **ACTIVITIES AND SERVICES OFFERED: PROMOTICA CAMPAIGNS**



- Stamps and possible cash contribution from the consumer
- Once achieved a threshold of expenses and its multiples a stamp is given
- A reward is provided when a predetermined number of stamps is reached
- > About ten references
- > Average duration of 12 or 16 weeks



- Immediate reward campaigns or "spend and get"
- Once achieved a threshold of expenses and its multiples the consumer is entitled to a prize with a cash contribution
- Higher availability of fast delivery goods is required.
- > This type of program has an average duration of 4 or 8 weeks.



# CATALOG OF AWARDS

- Mixed mechanics free/upon contribution, using the digital point
- > Limited stock with purchases need's dedicated to the need
- Almost always multi-category with high number of awards (100 average articles)
- Include "burn-points" activities with now or never approach
- > Average duration not less than one year but not more than 5 years (legal limit)



- Similar to a lottery, where a prize pool is guaranteed by the promoter, but the winnings are tied to the fate.
- Valued by prize fund and winning frequency
- > Duration variable from 1 week to 1 year



# OTHER ACTIVITY

- > Special Promotion with prizes of reduced commercial value
- > High emotional value
- > Primarily targeting children (e.g. star wars in sachets)
- > SMU product, no return
- > B2B incentive activities dedicated to professionals and alongside normal business/commercial routines



# **Value Proposition**

#### **CLOSE CONNECTION WITH CUSTOMERS**

- > Consultant for the planning and promotional development with a tailor-made approach
- Promotica Academy to train and engage customer staff in consumer loyalty actions

# EXCLUSIVE RELATIONS WITH SUPPLIERS

- > Promotica is able to provide its customers with quality products at affordable prices
- > Portfolio of Italian Excellent suppliers, with whom Promotica actively participates in the design of the products
- > Promotica's Business model provides for a true sharing of the supply chain with the brand



#### A SUCCESFULL BUSINESS MODEL

- > PUSH approach
- > Speed of execution
- > Return Management
- > Outsourced logistic

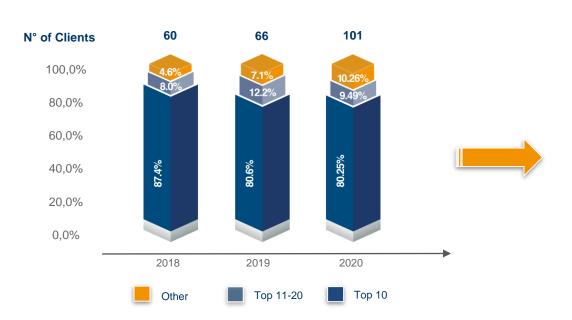
#### **AI INVESTEMENTS**

Investments in technology and Artificial Intelligence to refine activities, functional to:

- > Monitoring the campaigns;
- > Users profiling in real time, also through the analysis of social profiles and the interactions between touch points, social networks pages, blogs, web and CRM;
- > Forecast warehousing.



## **Close connection with Customers**

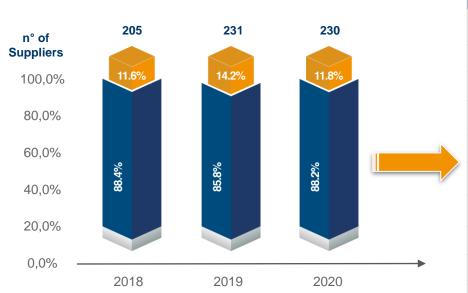


Client:	%
Alleanza 3.0	21,9%
unicop firenze	16,9%
CONAD	9,2%
©CONAD	9,1%
COMMERCIANTI INDIPENDENTI ASSOCIATI ———————————————————————————————————	8,5%
CENTS: NORE	5,1%
CONAD	4,2%
İtalbrıx	1,9%
MASTER COP	1,8%
Reno	1,7%

- > 101 clients, up from 66 in 2019 and 60 in 2018
- > The incidence of revenues from the first 10 clients, all active in the GDO sector, was down in 2020 to 80,25%
- > The first five clients, have an incidence of 65.6% with Coop Alleanza as the first client at 21,9%.
- > The concentration of clients reflects the limited number of large players active in the GDO that provide loyalty programs, for such clients Promotica, acting proactively, represents an ideal partner to develop tailor made promotional campaigns with the aim to increase sales through the loyalty of its own consumer



# **Exclusive relations with Suppliers**



Provider	Brand	Agreement	%
Tupperware	Tupperware®	Excl.	38,7
Alessi SpA	ALESSI	Excl. pces	25,6
Forma Italia S.r.l.	EGAN* I T A L Y	Excl.	8,00
Ind. Vetraria Valdarnese S. Coop	IVV market in	Excl.	7,30
Frontini	BITOSSI H O M E	-	2,60
Illa SpA	giannini HE ME VALUES	Excl.	2,40
Mercati Srl	WD lifestyle	Excl.	2,40
Zafferano Srl	zofferano	Excl.	1,60
AR & CO	Bacing.	Excl.	1,10
Smartwares	<b>PRINCESS</b>	-	0,90

- **> 230 Suppliers**, up from 2019 (231)
- > 88.2% of total: the incidence of the top 10 providers in 2020
- > The first 10 providers are crucial for the business model of Promotica that actively participates in scouting and in developing and designing products



## A successful Business Model

PUSH APPROACH

SPEED OF EXECUTION

OUTSOURCED LOGISTIC

- > Promotica proposes promotional campaign based on loyalty market trends analysis (including the study of brands, the client's budget and potential VoP, territorial coverage, competitors).
- > Direct approach to potential clients to propose new promotional campaigns.

- > Promotica has an internal structure to ensure rapid campaign design.
- > Promotica is able to start the campaigns in less time than the industry standards, thanks to a continuous supply of products for a warehouse in immediate delivery.
- > This is also possible thanks to the excellent handling and reuse of returns.
- > At the end of the Campaign, they collect the unsold goods.
- > Promotica sends a credit note to the customer and uses the products again in new campaigns

#### **AWARD DELIVERY**

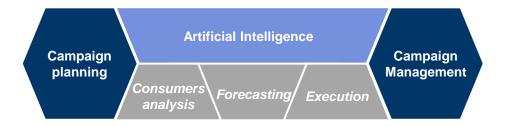
- > Purchase of products according to the campaign requirements.
- > Launch of the promotional campaign.
- > Supply of the promoter's warehouse and invoicing of the delivered quantity.
- > Guarantees the goods at any time directly to the customer.



### Al investments

**Investments in technology and Artificial Intelligence** to refine activities, functional to:

- > Monitoring the campaigns;
- > Users profiling in real time, also through the analysis of social profiles and the interactions between touch points, social networks pages, blogs, web and CRM;
- > Reducing the risk of out of stock and forecast warehousing needs.



#### **ADOPTION OF SYNETO**

Promotica uses a highly reliable, hyperconverged IT infrastructure, to monitor the promotional campaign. Compared to traditional IT infrastructures, hyperconverged infrastructure enables the combination of server, storage, and networking into a single, integrated platform.

It also provides **always-on data protection** and geographical disaster recovery. **Syneto** allowed Promotica to virtualize all its physical servers.

#### **ROYALTY ONE EXPERIENCE**

Promotica is able to customize the purchasing experience of each user thanks to business intelligence, providing itself with tools able to collect data from all touchpoints (traditional as point of sale or digital as apps and social pages) by means of which to define behavioral clusters useful to start a personalized dialog with each individual consumer and to enrich their database.

#### **DATA REORGANIZATION PROJECT**

Since 2019 a project has been started to rethink the methods of insertion and management of references. A "AI/ML – Friendly" classification system has been created so that AI algorithms can easily find patterns and trends within them that allow to improve the management of campaigns by reducing the risk of out-of-stock maintaining warehouse unchanged





# **Agenda**

Company Overview	page 2
Reference Market	page 8
Value Proposition	page 11
Strategic Guidelines & Growth Drivers	page 18
Strategic Guidelines & Growth Drivers Financials	page 18



## STRATEGIC GUIDELINES AND GROWTH DRIVERS

#### STRATEGIC GUIDELINES





DIVERSIFICATION BY SERVICE AND MARKET

**GROWTH DRIVERS** 



#### Pursuing internationalization through:

- > hiring a new internal sales representative for foreign markets;
- > agreement with a new multi-tenant agent who is responsible for the German market;
- > realization of the first agreement deriving from the marketing activity carried out on the **Balkan/Eastern Europe and Asia-Pacific markets.**
- > M&A activities : scouting for partnership with major actors in the loyalty market in North/Eastern Europe.



- > Diversification of the offer to customers by extending to valueadded marketing services offered through kid campaigns, entertainment campaigns and marketing plans
- > entering in new markets as FMCG, Finance, Pharmaceuticals



# STRATEGIC GUIDELINES AND GROWTH DRIVERS

#### STRATEGIC GUIDELINES



SPECIALIZATION
IN CAMPAIGNS OF
NATIONAL
IMPORTANCE



BUSINESS INTELLIGENCE ENHANCEMENT 4

#### **GROWTH DRIVERS**



Increase the offer and participation in tenders with higher importance for the loyalty market by territorial coverage and type of promotion (such as short collection), through:

- push commercial strategy, with a series of tactical activities that allow prospects to test the capabilities of Promotica;
- development of brand exclusives with which to increase its offer and increase the chances of awarding tenders.



**Strengthening of big data analytics processes**, in order to improve knowledge of consumer purchasing decisions (customer engagement), to increase the capacity for campaigns' designing and monitoring through:

- > acquisition of specific software platforms;
- > hiring of new employees in the BI area;
- > partnership with leading market research players (e.g. recent acquisition of Kiki Lab).
- > M&A activities: Horizontal integration with active targets in the so-called collateral services or Artificial Intelligence, big data, analysis processing skills and market research.





# Agenda

Company Overview	page 2
Reference Market	page 8
Value Proposition	page 11
Strategic Guidelines & Growth Drivers	page 18
Financials	page 21
Appendix	page 25

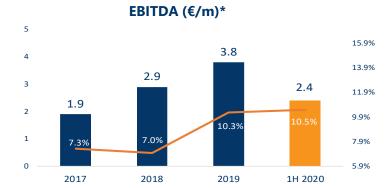


# **Financial Results**





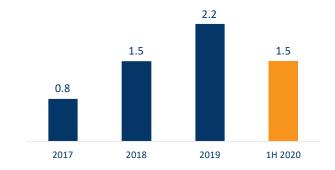




#### Net Profit (€/m)

EBITA margin

■ EBITDA





### **Income Statement**

€/000	2018	2019	YoY %	31/12/2019 Pro-forma*	30/06/2020 Pro-forma*
Sales Revenues	41.480	37.020	(11%)	37.436	22.947
Cost of goods sold	(31.808)	(26.940)	(15%)	(27.045)	(17.265)
Industrial Margin	9.672	10.080	4%	10.391	5.682
Costs of services	(4.822)	(4.124)	(14%)	(4.257)	(2.315)
Other operating costs	(196)	(309)	58%	(324)	(81)
<b>Total Operating Costs</b>	(5.018)	(4.433)	(12%)	(4.581)	(2.396)
Labour costs	(1.659)	(1.796)	8%	(2.000)	(878)
EBITDA	2.995	3.851	29%	3.810	2.408
Depreciation and amortisation	341	343	1%	348	157
EBIT	2.654	3.508	32%	3.462	2.251
Financial proceeds and charges	(145)	(143)	(1%)	(132)	(76)
Value adjustements of financial assets and liabilities	(366)	(244)	(33%)	(244)	(30)
EBT	2.143	3.121	46%	3.086	2.145
Income taxes	(661)	(965)	46%	(966)	(619)
Net Profit	1.482	2.156	45%	2.120	1.525

The **pro-forma** consolidated financial statements have been prepared from the separate pro-forma financial statements as at 31 December 2019 and 30 June 2020 and include the balance sheet and income statement as at 30 June 2020.

The pro-forma consolidated financial statements have been prepared from the separate pro-forma financial statements as at 31 December 2019 and 30 June 2020 of **Kiki Lab S.r.l.** (whose 100% stake was acquired on 23 April 2020), acquired on 23 April 2020), considering the effects of the acquisition of the company in the 2019 financial year.

**Sales revenues, after a** strong increase in 2018 (+59.7%), recorded a slight slowdown in 2019, due to the different accounting of returns.

In 2019 the company was able to consolidate the customer portfolio, due to a **change in the mix of campaigns** offered.

**EBITDA Margin** rose from 7.2% in 2018 to 10.4% in 2019, due to the increased efficiency of service costs, employees' costs and costs of goods sold.

Profit grew by 45% in 2019 to. € 2.2 million after financial charges of € 143 thousand and depreciation of shareholdings of € 76.5 thousand related to Propris Immobiliare S.r.l.



<sup>\*</sup> Promotica Individuals Pro-forma results as at 31/12/2019 and 30/06/2020

## **Balance Sheet**

€/000	2018	2019	30/06/2020 Pro forma*
Fixed Assets	2.406	4.179	2.597
Net Working Capital	3.214	9.941	12.301
Net Financial Position	1.804	8.334	9.575
Shareholders' equity	3.427	5.305	4.796



<sup>\*</sup> **Promotica Individuals Pro-forma** results as at 30/06/2020

- > In 2019, the variation in the **Net Working Capital** trend led to a cash absorption of  $\in$  6.9 million, mainly due to the reduction effect of debts to providers with the reduction of DPO
- > CAPEX in 2019 for € 2.2 million due to the acquisition of a stake in Easy Life and Ceramica Phoenix. CAPEX has been adjusted in the Pro-forma representation and equal to € 175 thousand
- > The NFP increased in 2019 by € 4.3 million mainly due to a basked bond underwitten by IntesaSanPaolo to sustain growth







# **Agenda**

Company Overview page 2

Reference Market page 8

Value Proposition page 11

Strategic Guidelines & Growth Drivers page 18

Financials page 21

Appendix page 25



# Successful partnership: Alessi case

**FEBRUARY/JUNE 2020** 



The Designer Jasper Morrison produces, at the request of Alessi and Promotica, a line of tools for cooking in 100% recycled aluminum.



Promotica proceeds to the scouting of the industrial partner for the production and calls a tender among the main players in the sector. The first 3D resin prototypes are realized.



The coining molds are realized and all the equipment necessary for the production is defined.





The final production process begins with a double quality control, from Alessi and Promotica in order to respect also the management standards of the GDO.



The products are the object of photographic shooting for the realization of all the communication material necessary for the realization of the promotional campaign with the multichannel presence.



Products arrive at Coop. Final performance: 820,000 pieces have been supplied, with a redemption rate of 33% (medium value of 3.0+UnicoopFi).



# MAIN SUCCESSFUL PROMOTIONAL CAMPAIGNS: "2 MILLION OF PRIZES"

- > CLIENT: Coop Alleanza 3.0
- > **OBJECTIVE**: development of a highly playful and engaging activity for Members and consumers both in store and online with the aim of communicating the second birthday of the largest cooperative in Europe. Development of a pyramid of prizes that also touch the experiential side. Additional benefit for Coop Members only. Increased turnover and unchanged revenues of the period.
- > PROPOSED CAMPAIGN: competition (with second chance for members only) + short collection of stamps.
- > **PERIOD**: January 20 March 18, 2018
- > PARTICIPATING SALES POINTS: 380
- CAMPAIGN MECHANICS: every 20€ of expenses all customers receive 1 stamp affixed to a scratch card with a guarantee of 2 million of certain prizes. Only members with a scratch card could still play the online code for a second chance of winning with dedicated prizes. With the stamps and a money contribution all the customers could then redeem an oven dish of the Egan collection developed by Promotica with the brand;
- > RESULTS: +3.1% participation; 10 million scratch cards issued; 336K users registered online of which 34% have completed at least one mission (update your data); 4.8 million € collected from short contributions for 1.1 million of prizes distributed.







# MAIN SUCCESSFUL PROMOTIONAL CAMPAIGNS: «BE APPY»

- > CLIENT: Coop Centro Italia.
- OBJECTIVE: To transform the "Coop Centro Italia" App into a tool for the relationship between the Members and the Cooperative; to reduce the environmental impact by not printing thousands of hard copies; simplify the phases of awards management and booking on both the Member and the Sales Point sides; to inform Members about active promotions (stamps or threshold collections, instore operations) and services (school book booking)
- > PROPOSED CAMPAIGN: Innovative in-app digital only prize catalog with on-top relaunch activity;
- > PERIOD: March December 2019
- > SALES POINTS PARTICIPATING: 67
- > CAMPAIGN MECHANICS: 20 electronic points for every 20€ of expenses in one receipt and multiples. Accelerator points by visit frequency (4 visits per month with at least 20€ of expenses), for birthday, for in app missions (gamification) and buying behavior. All those who reach 500 points in the year will participate in the competition (medium/long term loyalty).
- > RESULTS: 36,500 prizes delivered, 25,000 new registered users (+325%).







# MAIN SUCCESSFUL PROMOTIONAL CAMPAIGNS: "THE NATURE REWARDS YOU"

- > CLIENT: Unicoop Firenze
- > **OBJECTIVE**: Development of a highly playful and engaging prize competition for members and consumers both in store and online with the aim of raising awareness of sustainable consumption choices for end customers and members. The competition was held in conjunction with the days of environmental volunteering Free from waste, which involved the participation of more than a thousand people and promoted the knowledge of "good practices" for a lifestyle friendly to the environment. Development of the awards pyramid connected to the "green" topic. Increased turnover and unchanged revenues in the campaign period.
- > PROPOSED CAMPAIGN: Competition (with second chance for members only);
- > PERIOD: May 4 June 5, 2019
- > SALES POINTS PARTICIPATING: 104
- > CAMPAIGN MECHANICS: every 20€ of expenses or with the purchase of 2 Vivi Verde products all customers receive a scratch card with the guarantee of 600,000 certain prizes. Only members with a scratch card could still play the online code for a second chance of winning with dedicated prizes.
- > RESULTS: 112,529 participants, 2,430,804 cards played on the site







## OTHER SUCCESSFUL PROMOTIONAL CAMPAIGNS



#### **COLOR REFLECTIONS**

The collection branded IVV, dedicated to Sigma customers of Consorzio Europa and Sigma Campania with the aim of generating, in the reference period, an increase in frequency and average receipt. The collection allows to pick up the blown and hand-forged glass products by the master glassmakers of the historical Tuscan glasswork IVV, by positioning on the card the number of stamps necessary and adding a contribution foreseen, or the discount points accumulated on the Sigma loyalty card.





#### WITH US YOU WIN

An important **prize competition of the Unicomm Group** to celebrate **its first 50 years of the history.** Promoted in A&O, Famila, Emisfero and Emi brand supermarkets, it has allowed customers to win **over 140,000 immediate prizes** by scratching the silver part of the scratch card received at every purchase. **Loyalty card holders** were able to try their luck again, participating in **the final draw** of a Lancia Ypsilon Gold, by connecting online to the dedicated website.





#### **REWARDS FOR YOU 2020**

The loyalty program dedicated to customers who purchase with invoice at the C+C of the Selex Group national band dedicated to Cash&Carry. The catalog, of the annual duration, is made up of awards dedicated to the sector of catering and hospitality, with a look at professionalism, functionality and design, for an engagement aimed at a continuous strategy of increasing loyalty and incentives.





## OTHER SUCCESSFUL PROMOTIONAL CAMPAIGNS



#### A SURPRISE FOR YOU

Also for 2020 **Profar** has renewed the edition of **the catalog of awards for customers holding loyalty cards**, who make **purchases of the parapharmaceutical**. The Profar consortium helps with the catalog "A surprise for you" **the physical channels** (pharmacies) to regain the consultative role, allowing **the construction of a path of trust** through **quality awards** that suggest lifestyles and, if necessary, the right product according to needs.





#### WITH ALL THE HEART 2019

With the solidarity campaign promoted by Conad Nord Ovest, in the 5 weeks leading up to Christmas, customers have been able to give concrete support to the pediatric structures of excellence of the regions in which Conad operates. Collecting the 16 characters in surprise sachets of the Santa Claus village, part of the contribution was donated to the various projects of solidarity. The self liquidating was combined with a competition to win one of the trips to Rovaniemi, the Santa Claus village in Lapland.





#### ALESSI THE COLLECTION THAT LOVES THE ENVIRONMENT

Design meets **sustainability**: for 12 weeks the customers of **Unicoop Firenze**, collecting paper stamps, have been able to request the pots branded **Alessi**, with a symbol of made in Italy and created with **100% recycled aluminum** to promote **lifestyles compatible with the environment**. For each picked up prize there was **a chance to win** an exclusive dinners in Michelin-starred restaurants in Tuscany or attend an Oscar event in a historic location in the heart of Florence.





# **Disclaimer policy**

"This Presentation contains certain forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts, sometimes identified by the words "believes," "expects," "predicts," "intends," "projects," "plans," "estimates," "aims," "foresees," "anticipates," "targets," and similar expressions. Forward-looking statements contained in this Presentation, including assumptions, opinions and views of Promotica S.p.A. ("Promotica" or the "Company") or cited from third party sources, are solely opinions and forecasts reflecting current views with respect to future events and plans, estimates, projections and expectations which are uncertain and subject to risks. Market data used in this Presentation, which are not attributed to a specific source, are estimates made by the Company and have not been independently verified. These statements are based on certain assumptions that, although reasonable at this time, may prove to be erroneous. By their nature, forward-looking statements involve a number of risks, uncertainties and assumptions that could cause actual results or events which materially differ from those expressed or implied by the forward-looking statements. If certain risks and uncertainties materialize, or if certain underlying assumptions prove incorrect, the Company could be unable to achieve its financial targets and strategic objectives. A multitude of factors which are in some cases beyond the Company's control can cause actual events differ significantly from any anticipated development. Forward-looking statements contained in this Presentation regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. No one undertakes any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Forward-looking statements refer only as of the date of this Presentation and are subject to change without notice. No representations or warranties, express or implied, are given as to the achievement or reasonableness of, and no reliance should be placed on, any forward-looking statements, including (but not limited to) any projections, estimates, forecasts or targets contained herein. Promotica does not undertake to provide any additional information or to remedy any omissions in or from this Presentation. Promotica does not intend, and does not assume any obligation, to update industry information or forward-looking statements set forth in this Presentation. This Presentation does not constitute a recommendation regarding the securities of the Company.

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# Thank you

